Talking Points for CDC Conference on Medicaid Data Sharing

- Sometimes political/personal issues can get in the way of a sensible plan
- Single largest issue we had to overcome was an often icy relationship between the two agencies interagency relationships downright embarrassing
- Fortunate in that we enjoyed support from the leadership information is a product, not a possession attitude
- ♦ Also fortunate that both agencies had a stake in reaching a solution we wanted each others data
- To get around personal issues, tried to delegate some "ambassadors" with no history, worked on building personal relationships by working on separate non-contentious issues together
- At times felt more like international shuttle diplomacy than actual epidemiology...
- There were also some legitimate concerns that needed addressing: Issues of legal authority and confidentiality, staff work loads in producing the data, appropriate use of the data, avoiding public embarrassment by publishing incorrect results, etc
- Solution to both legitimate concerns and issues of mistrust between the players: a painfully detailed written agreement
- Took over seven months to get to a signed agreement—it addresses:
 - Legal issues documents the relevant statutes protecting confidentiality and the statutes outlining each agencies responsibilities that dictate the need for the data
 - Confidentiality documents the expectations of both departments in terms of keeping information secure and in terms of to what level of detail summary information can be released
 - Turf requires that the data only be used for specific purposes outlined in the document
 - ◆ Trust/Accuracy/Communications establishes a "Lead Data Use Workgroup" with equal representation from both departments (Discussed, but eventually got beyond dictating a coin toss from a neutral party to decide who chairs workgroup...). Workgroup will meet at least quarterly to "enforce" and interpret the agreement also all "results" one agency obtains from the other's data must be reviewed by the workgroup prior to any sort of dissemination for technical accuracy.
- ◆ Despite the wrangling, we managed to keep lawyers out of the generation of the document had council of both departments review final negotiated version.